



## **Information Technology Department**

600 E Boulevard Ave., Dept 112 • Bismarck, ND 58505-0100 • (701) 328-3190

May 23, 2008

TO: Members of the Legislative IT Committee  
Legislative Council  
RE: Large Project Summary Report

Greetings,

Attached to this cover letter is the Large Project Summary Report for the period ending March 31, 2008.

8 projects were reported in the planning stage this quarter.

- Secretary of State – Data Processing System (DPS)
- Department of Human Services – Master Client Index (MCI)
- Department of Human Services – Electronic Benefits Transfer (EBT) Re-procurement
- Department of Public Instruction – Foundation Aid (FA)
- Department of Public Instruction – Mainframe Rewrite
- Department of Public Instruction – Direct Certification
- Criminal Justice Information System (CJIS) – Statewide Automated Victim Information Notification System (SAVIN)
- Department of Emergency Services – Computer Aided Dispatch (CAD)

4 projects moved into the execution phase this quarter.

- Department of Human Services – Children and Family Services (CFS) Front End
- Department of Public Instruction – Special Education Individualized Education Program (IEP)
- North Dakota Public Employees Retirement System - PERSLink
- Job Service North Dakota – Unemployment Insurance (UI) Modernization

3 projects were reported complete or terminated.

| Agency                       | Project                                      | Budget | Schedule |
|------------------------------|--|--------|----------|
| Information Technology Dept. | Project Management Information System (PMIS) | Under  | On       |
| Dept of Human Services       | Children with Disabilities                   | Under  | On       |
| Secretary of State           | *Knowledge Base - Terminated                 | N/A    | N/A      |

\*This project was terminated during Q1 2008. A project post implementation report was completed and a project closeout report was delivered to the Legislative IT Committee during its' March 2008 meeting.

The following 5 project(s) reported budget or schedule variances and/or are being monitored closely.

**Attorney General – Automated Fingerprint Identification System** – At the request of the Legislative IT Committee, a project review was conducted regarding the causal factors behind the project schedule delay. Upon completion of the review, it was determined the issues leading to the delays were primarily due to a lack of formal project controls on the part of the vendor. The Attorney General's project team has been proactive in pursuing improved project controls, increased testing and documentation, and general communication in an effort to bring this project to successful conclusion. At the date of this report, the project has established a June 2008 go live date and expressed confidence in meeting that milestone.



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**Department of Human Services – Medicaid Systems Project (MMIS)** – The agency is reporting an overall Green status. We are monitoring this project more closely because the project still has not been able to produce an integrated schedule and without this the LPO analyst is unable to verify any schedule variance. The integrated schedule is a critical component for estimating variance per NDCC 54.59.23 as well as estimating the need for the limited DHS resources. Overall, communications within the project has improved considerably. LPO also has better visibility into the IV&V documentation allowing us to feel more confident in the accuracy of our analysis

**Job Service ND – Case Management System (CMS)** – The project rolled out on schedule. However, JSND is still trying to get full functionality from the system. In order to leverage holdback funds, JSND has decided to extend the schedule of the project. A more detailed schedule is being worked up.

**Job Service ND – Unemployment Insurance (UI) Modernization** – The program had one project, the Graphic User Interface (GUI), which terminated prior to completion. The project was originally budgeted below the \$250,000 mark and was not under Large Project Oversight. As the schedule started slipping and the budget growing, JSND did a reevaluation of the project and benefits to be achieved. After performing a decision tree analysis, JSND decided that the project would no longer provide significant benefit to the agency within a reasonable time period and terminated the project. The final cost to the program came to \$306,617.

**Legislative Council – Legislative Applications Replacement** - This project has experienced schedule delays which have caused it to exceed the variance threshold identified in NDCC 54-59-23. The project vendor has reorganized/rescheduled the project and indicated they have increased the number of resources assigned. The project sponsor has been scheduled to present a recovery strategy at the June 2008 SITAC meeting. By the date of that meeting, it should be evident as to whether the reschedule has been successful.

Please refer to the report for more information about each project, and feel free to contact me with any questions.

Sincerely,

*Nancy Walz*

Nancy Walz  
Director, ITD Policy & Planning Division